



## INTEGRATION JOINT BOARD

<b>Date of Meeting</b>	11 October 2022
<b>Report Title</b>	Surge Plan 2022/23
<b>Report Number</b>	HSCP22.084
<b>Lead Officer</b>	Sandra Macleod, Chief Officer
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<b>Consultation Checklist Completed</b>	Yes
<b>Directions required</b>	No
<b>Appendices</b>	Appendix A -Surge Plan 2022/23

### 1. Purpose of the Report

- 1.1. To present to the Integrated Joint Board (IJB) the Aberdeen City Health and Social Care Partnership (ACHSCP) Surge Plan 2022/23.

### 2. Recommendations

- 2.1. It is recommended that the IJB note the ACHSCP Surge Plan 2022/23 as outlined in the Appendix to the report and that the Plan will be monitored on an ongoing basis by the ACHSCP's Senior Leadership Team (SLT).

### 3. Summary of Key Information

- 3.1. In previous years the Partnership has developed a winter plan to prepare for additional demand in the health and social care system over the winter period. Following the response to the pandemic and the various waves of Covid infections, a more generic approach to surge planning is required



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- 3.2. The wave of Covid infections in March/April 2022 and the sustained pressure on the system during the summer of 2022 is evidence that this type of planning is required.
- 3.3. Work has been ongoing to develop a Surge Plan and an accompanying risk assessment for the ACHSCP. ACHSCP's SLT has developed and populated the Plan and assessment, taking into consideration national studies and recommendations (eg The Scottish Government's National Lessons from Healthcare Planning and Response to Winter 2021-22).
- 3.4. NHS Grampian (NHSG) are drafting modelling which the ACHSCP's Plan has been sense checked against, and there are weekly meetings looking at winter planning that the ACHSCP are involved in. The ACHSCP have also been liaising with colleagues in NHSG on surge/capacity planning across the system The Plan is attached at the Appendix to this report.
- 3.5. The Plan is split into different sections: prevention and anticipating demand; operational resilience; increase capacity; staff health and wellbeing and communication.
- 3.6. The Plan sets out specific actions under the sections, a delivery deadline, RAG status and narrative.
- 3.7. The Plan also has a risk assessment, looking at different causes of risk, the events that could happen and the consequence of the risk cause and event. The risk assessment also outlines the mitigations against the risk cause. The actions contained in the main body of the Plan will help to mitigate the overall risks outlined.
- 3.8. It is proposed that the SLT continue to monitor and update the Plan at its meetings, whereat strategic and operational risks will also be looked at as well as any emerging risks. In addition to this, clinical risks are scrutinised on a weekly basis at the Clinical Care Risk Meeting and would be fed through the clinical care risk governance structures (Clinical Care and Governance Group and Committee) which would include both SLT and if at a strategic level the IJB (through the Strategic Risk Register). The Plan would be updated to take account of any emerging risks.



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### 4. Implications for IJB

- 4.1. **Equalities, Fairer Scotland and Health Inequality** - While there are no direct implications arising directly as a result of this report, equalities implications will be taken into account when implementing certain actions and mitigations.
- 4.2. **Financial** - While there are no direct implications arising directly as a result of this report financial implications will be taken into account when implementing certain mitigations.
- 4.3. **Workforce** - There are no workforce implications arising directly as a result of this report but reference to staff health and wellbeing is contained as a section in the Surge Plan.
- 4.4. **Legal** - There are no legal implications arising directly as a result of this report.
- 4.5. **Covid-19** - There are no Covid-19 implications arising directly from the report, however the Surge Plan will help to mitigate any further waves of Covid infection.
- 4.6. **Unpaid Carers** - There are no unpaid carers implications arising directly from this report.
- 4.7. **Other** - There are no direct implications arising directly as a result of this report.

### 5. Links to ACHSCP Strategic Plan

- 5.1. Ensuring a robust and effective risk management process will help the ACHSCP achieve the strategic priorities as outlined in its strategic plan, as it will monitor, control and mitigate the potential risks to achieving these. The Risk Assessment contained in the Surge Plan has been aligned to the Strategic Plan 2022-2025.



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### 6. Management of Risk

- 6.1. **Identified risks(s)** – The Risk Assessment contained in the Surge Plan outlines the identified risks.
- 6.2. **Link to risks on strategic or operational risk register:** The Risk Assessment identifies specific risks. These risks are linked to the IJB Strategic Risks on commissioned services (Risk 1), finances (Risk 2), performance (Risk 5), and workforce (Risk 9)
- 6.3. **How might the content of this report impact or mitigate these risks:** Ensuring a robust and effective risk management process will help to mitigate all these risks. The Risk Assessment identifies the required mitigating actions.